

Name JOE BARRERA

Age 66

District Council District One

Address 2507 Camelot Court Colorado Springs 80904

Offices held/community service (provide years) Numerous boards and commissions. Many volunteer efforts. I currently serve on the Pikes Peak Arts Council and the Black/Latino Coalition.

Military service (branch, rank, years)

 U.S. Army Infantry. SgtE5. Vietnam War Combat Veteran. 1967-1970.

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed? It's too early to tell how well the mayor-council form of government is working. The Council, however, needs to clarify its role vis-à-vis the Mayor.

2. Under what circumstances would you vote to sell the city's electric utility?
I would not sell any part of Utilities. At least not at the present.

3. Where do you stand on council pay? I am in favor of reasonable compensation for Council members. What we have now is not reasonable.

4. Did you vote for Steve Bach? I did not vote for Mayor Bach.
Would you vote for him again? Why?

5. If elected, what is your top priority? When I am elected to City Council my first priority will be to fix the Waldo Canyon Fire Burn Scar, which has the potential of creating disastrous floods in District One.

6. Rank the following in order of importance:

- 1 Oil and gas regulations
- 4 Downtown panhandling
- 5 Removal of Drake Power Plant
- 2 Stormwater management
- 3 Downtown development
- 6 Additional public safety funding
- 7 City pensions
- 8 Memorial health care foundation
- 9 No man's land
- 10 Amendment 64 implementation



Colorado Springs Independent Questionnaire

Name: Don Knight
Age: 58
District: 1
Address: 435 Guyout Ridge Ct

Offices held/community service (provide years)

1. St Francis Parish Council, Eucharistic Minister, and Proclaimer of the word ~12 years
2. Youth sports coach ~ 5 years
3. Cub / Boy Scout Leader ~ 7 years
4. Air Force Association Vice President External Awards and Space Ops Excellence Chairman ~ 7 years
5. National Defense Industrial Association Board of Directors and Vice President Programs ~ 5 years
6. Member, Chamber of Commerce and Military Affairs Council ~ 4 years
7. Supporter to Home Front Cares and Pikes Peak or Bust Rodeo

Military service (branch, rank, years)
United States Air Force, Colonel (ret), 26 years

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

The current Council-Mayor form of government needs improving. In these last two years, we have learned valuable check and balance lessons and will learn more over the coming year. Instead of changing now, I recommend waiting a year; reviewing all the lessons learned; placing recommended changes before the voters in the November 2014 election; and enacting at the start of the next Mayoral term of office.

2. Under what circumstances would you vote to sell the city's electric utility?

I oppose selling the city's electric utility. However, if a transparent, independent, broadly representative commission recommends selling the city's utility, I will support placing the question on a ballot. I trust the wisdom of the voters.

3. Where do you stand on council pay?

I do not support the current ballot initiative of allowing outside employment in addition to a \$48,000 salary, plus benefits. While I support the desire, and the need, for young professionals to serve on City Council, if we are to pay them a living wage, then City Council should be their only job.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

I voted for Mayor Bach, but I do not have an unqualified Yes or No if I would vote for the Mayor again. In the next election, I will weigh the Mayor's performance in office against the qualifications and potential of any challengers.

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719-



Don Knight For D1



@DonKnightForD1



5. If elected, what is your top priority?

My top City priority is retaining our current businesses while attracting a diversity of new businesses. One key to attracting new businesses is having the right work force. By teaming business and academia together, we can shape education programs, provide internships and use mentoring to graduate students with fulfilling and desirable career skills who can be employed locally. My top District 1 priority is mitigating the Waldo Canyon flood dangers.

6. Rank the following in order of importance:

My ranking is based upon placing people first.

- 5 Oil and gas regulations
- 7 Downtown panhandling
- 10 Removal of Drake Power Plant
- 4 Stormwater management
- 8 Downtown development
- 1 Additional public safety funding
- 2 City pensions
- 3 Memorial health care foundation
- 9 No man's land
- 6 Amendment 64 implementation



Name: **Tim Leigh**

Age: Why does age matter? (I'm a young professional)

District: 1

Address: City Hall

Offices held/community service (provide years):

I've been involved in various community organizations from the Boy Scouts to the Salvation Army. Most recently, I'm a city councilman and active member of the board of the city utilities company.

Military service (branch, rank, years):

Honorable Discharge, United States Army

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

The balance of power is not currently exercised the way the charter intended because of petty politicization from some current members of council who continue to grasp at the old governance model where the councilors were (each) 1/9 mayor.

We need to recognize the President of Council is a full time job and pay that position accordingly. We should remove all district elections so all councilors represent the entire city. My fear is that districts will enable a process similar to Congress, where each councilor will attempt to grab goodies for his district without critically thinking about the entirety.

2. Under what circumstances would you vote to sell the city's

electric utility?

I'm not sure with its existing debt structure, (all asset cross-collateralization) that it is sellable. Philosophically, I would only make a comment on this question after I understood all the options which would necessitate a full review of the entire enterprise.

3. Where do you stand on council pay?

Council pay will clearly define itself when council's role is more clearly defined. This definition will occur over the course of the next couple of years. We no longer have responsibilities with MHS and it is likely we'll find ourselves similarly situated in regard to CSU. Since that's the case, the salary conversation is premature and doomed to failure at the ballot.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

Yes; yes.

While you may not like his style, [and it's likely you don't like mine either], if you're intellectually honest, you'll admit our city is in much better financial and emotional condition under Mayor Bach's leadership than it has been in many years.

5. If elected, what is your top priority?

My top priority is solving the CSU riddle. My secondary top priority is the Re-Imagination of city council.

We need full disclosure of the NSG project and that failed policy. We need to drive to the lowest cost, environmentally friendly delivery of power. We're not now doing that with NSG as an example of overspending by a management that is unsupervised

and out of control.

Secondarily, we need to structure its operation similarly to the state legislature.

6. Rank the following in order of importance:

Public safety and economic vitality are my number 1 and number 2 priorities. Your list is the details of the day we continue discussing on the way to achieving our supervening goals. In their own space they are all equally important to their micro constituency group.

- ___ Oil and gas regulations
- ___ Downtown panhandling
- ___ Removal of Drake Power Plant
- ___ Stormwater management
- ___ Downtown development
- ___ Additional public safety funding
- ___ City pensions
- ___ Memorial health care foundation
- ___ No man's land
- ___ Amendment 64 implementation

Name: Linda L. Mojer

Age: 58

District: One

Address: 1726 Palm Drive, Colorado Springs, CO 80918-7815

Offices held/community service (provide years).

No elected political offices held; various boards of directors (philanthropic, non-profit), numerous networking groups and professional associations.

Board of Directors, Southern Colorado Women's Chamber of Commerce (2007-2008; resigned to take on p/t Executive Director role, 2008 - current)

Board of Directors, SCWCC Foundation (2008 - current)

Board of Directors, Southern Colorado Business Partnership (2008 - current)

Board of Directors, USA Racquetball (2004-2006)

Board of Directors, Colorado Racquetball Association (2004 - current)

Founding Board of Directors, Racquet for the Cure (2000 - current)

Founding Board of Directors, Woman to Woman Mentoring (2010 - current)

Founding member, Business Women's Network (2009)

Organizing Committee, International Women's Day (current)

Organizing Committee/Women's Programs, Colorado Springs Regional Business Alliance (current)

Organizing Committee, Pikes Peak Women's Coalition

Military service (branch, rank, years): None

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed? It appears that the shift to the mayor-council form of government has been complex, and that transitioning through the process has resulted in strained relationships between the two (as change often does). On balance, I would like to see more evidence of collaborative effort on all sides to focus on the many tasks at hand, including equal access to/use of resources to guide both through intricate legal questions and issues.

2. Under what circumstances would you vote to sell the city's electric utility? I'm given to believe that city/citizen ownership of utilities is what keeps rates low for residents across the board, so I'm not certain that there are any circumstances that

would support divestiture of those assets. That particular ownership model appears to be both unique and efficient, which speaks in its favor.

3. Where do you stand on council pay? As a (very) small business owner, I can't imagine how current council members can afford to fully commit to that office's demands at existing compensation levels. Public service should not be particularly lucrative in and of itself, nor should it fall into a "volunteer" category. A balanced compensation would be sufficient to attract qualified representatives, without being so low that it can only attract candidates of independent means.

4. Did you vote for Steve Bach? Would you vote for him again? Why? I truly enjoy and respect the privacy of a secret vote; if the Mayor chooses to run for another term, I'll give him all due consideration on the basis of his performance to date.

5. If elected, what is your top priority? Due to District 1's continued northwest vulnerability along the burn scar, the need to adequately manage the distressed topography and control storm runoff to prevent further neighborhood damage is pressing. Funding much-needed stormwater infrastructure before disaster strikes is both critical and cost-efficient; however, without being able to predict which area will be impacted first, such funding needs must be addressed regionally and promptly.

6. Rank the following in order of importance (re-ordered by candidate; no #s):

- ___ Stormwater management
- ___ Additional public safety funding
- ___ Oil and gas regulations
- ___ Removal of Drake Power Plant
- ___ Downtown development
- ___ City pensions
- ___ Memorial health care foundation
- ___ Downtown panhandling
- ___ Amendment 64 implementation
- ___ No man's land

Name Julie Naye

Age 49

District 1

Address 5130 Lyda Lane Colorado Springs, CO
80904

Offices held/community service (provide years) El Paso County
Delegate(R) 2012 Congressional Delegate(R) 5th Dist 2012 Colorado State
Delegate(R)
2012

Military service (branch, rank, years) N/A

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?
As a form of governance, it seems to be favorable here and in many cities across the country. Nothing is perfect and if more needs to be changed than not, the voters will speak to that at the time of our next election.
2. Under what circumstances would you vote to sell the city's electric utility?
We must have options. If there are choices, it forces costs to stay lower and service to stay high so if in the future, viable, economical choices were presented, I would be open to look at those options.
3. Where do you stand on council pay?
Those of us running for election and re-election are well aware of the pay involved and yet we go forth. I see both sides of this discussion and if we were fortunate enough to be in a different economic time, I may be more inclined to be on the side of a slight pay increase. As it stands today though, I just don't know where the funding will come from.
4. Did you vote for Steve Bach? Would you vote for him again? Why?
I did vote for him and I think Mayor Bach has made some good decisions for our city. As much as I would like to have a crystal ball, I do not and so I have no idea how I will feel about the job he has done at the time runs for re-election, should he choose to do so.
5. If elected, what is your top priority?

It is the priority of any elected official to be fiscally responsible but in these increasingly uncertain economic times, this is of utmost importance. Transparency in operations and open communication with the governed is a must. As a mother of four sons, I am not only willing but eager to help ensure our city continues to evolve into a place they want to stay and raise their own families one day.

6. Rank the following in order of importance:

- 4 Oil and gas regulations
- 7 Downtown panhandling
- 10 Removal of Drake Power Plant
- 2 Stormwater management
- 3 Downtown development
- 6 Additional public safety funding
- 5 City pensions
- 8 Memorial health care foundation
- 9 No man's land
- 1 Amendment 64 implementation

I want to add that by prioritizing A64 I am not diminishing the importance of the other issues. I do however believe that the revenue generated by marijuana sales could help ease our other financial obligations.

Name Julie Naye

Age 49

District 1

Address 5130 Lyda Lane Colorado Springs, CO
80904

Offices held/community service (provide years) El Paso County
Delegate(R) 2012 Congressional Delegate(R) 5th Dist 2012 Colorado State
Delegate(R)
2012

Military service (branch, rank, years) N/A

Questions: (75 words or less per answer)

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I want to add that by prioritizing A64 I am not diminishing the importance of the other issues. I do however believe that the revenue generated by marijuana sales could help ease our other financial obligations.

Name: Angela Dougan
Age: 48
District 2
www.angeladougan.com
dougancampaign@gmail.com

Address 4045 S Nonchalant Cir COS 80917
Offices held/community service (provide years) –
City Council D2 – 2011- Present I have represented the citizens of District 2 and held board positions on the PPRTA, PPACG, Investment Committee, CSU Board and the Oil and Gas Task Force. Previously I volunteered on many boards for the City/County/Schools such as Sustainable Funding, PTOs, and my HOA.

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed? Yes. We have one person responsible, so one person can be held accountable. If the citizen's do not like the direction of the city, that person is voted out.
2. Under what circumstances would you vote to sell the city's electric utility? The most important aspect of what to do with Drake is ensure that the citizens and businesses continue to receive the lowest prices and the most reliable services for their utility investment. The decisions we make today have to be based on realistic and unbiased data, and must consider the changes in the energy industry and the economic impact on our community. The data should drive the decision to sell or not.
3. Where do you stand on the Council Pay Raise? No, not only a pay hike but PENSIONS AND BNEFITS too- Council should not have had their hands anywhere near this issue – the people truly believe it is necessary then they need to follow the process to petition their government by collecting signatures and going to the ballot.
4. Did you vote for Steve Bach? Would you vote for him again? Why? Yes, He has done a great job of changing the culture to more customer and business friendly environment, has made budgeting priority based starting at zero and put this city on a sustainable path.
5. If elected, what is your top priority? Government should focus on core services, investing in public safety and infrastructure to make COS a magnet for private investment and economic growth.
6. Rank the following in order of importance: These are all important issue facing the

city and I consider them all a priority. I would not consider removing Drake unless the factual non biased data proved that to be the most prudent move for the citizens.

- 1 Oil and gas regulations
- 1 Downtown panhandling
- 1 Removal of Drake Power Plant
- 1 Stormwater management
- 1 Downtown development
- 1 Additional public safety funding
- 1 City pensions
- 1 Memorial health care foundation
- 1 No man's land
- 1 Amendment 64 implementation

Name: Joel C. Miller

Age: 42

District: 2

Address: 12434 Broad Oaks Drive

Offices held/community service (provide years): Colorado Springs Airport Advisory Commission (2000-2003, 2004-2010), Vice-Char (2009-2010)

Military service (branch, rank, years): Air Force, Air Force Reserve, COANG, Lieutenant Colonel

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

Voters approved the strong-mayor approach and should be given time to work. However, as a community, it's important we watch for unhealthy alliances between the mayor and council members. While alliances may organically occur from similarities in ideology, they shouldn't hamper the exchange of ideas, or be blindly adhered to. Leaders should welcome community input and not turn private agendas into budget line items. If, as a community, we keep watch on City Hall, we'll all benefit from the diligence.

2. Under what circumstances would you vote to sell the city's electric utility?

I can't think of any circumstances under which I'd be in favor of selling our city's electric utility. The main reasons for having a city-owned utility are low cost, excellent customer service and reliability. Our electric utility easily surpasses benchmarks in all of those areas and makes our city an attractive place to do business.

3. Where do you stand on council pay?

At this time there is no room in the city budget to consider a council pay raise.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

I voted for Steve Bach. Whether I'll vote for him again depends largely on his opponent(s). I'll research the experience, voting record (where relevant), integrity, and vision of all mayoral candidates on the ballot. I'll make a decision based on that research.

5. If elected, what is your top priority?

My top priority is being a voice for citizens. That translates into making decisions based on hard data, community input, relevant law and my conscience. One of the first issues to address is stormwater—this billion dollar problem poses a threat to public health, safety, and welfare, and is an obstacle to attracting new businesses. To help pay for stormwater infrastructure projects, every item on our city's budget should be evaluated, and cost-sharing measures with other affected areas in our region should be considered.

6. Rank the following in order of importance:

I would need to have more details of what exactly is meant by each item. For example, does "closing Drake Power plant" mean I do want to close it, if I ranked it #1, or would I be saying I needed to address that immediately to prevent it. I'd be happy to discuss these issues, but am not comfortable putting rank order on them.

Name Bill Murray

Age 63

District #2

Address 3175 Soaring Bird Circle, Colorado Springs, Co 80920

Offices held/community service (provide years) :

Member- 2010 Memorial Health Commission

Military service (branch, rank, years):

Army, COL (ret), 32 yrs military service

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

This new governance model is still in an awkward infancy. At this point, we should redefine the model, eliminating the term "strong mayor." The Mayor is responsible for the management of city functions. City Council is responsible for the city enterprises. Confusion in roles/ responsibilities has proven to be problematic. Within 90 days of election, I will ask Council and Mayor for proposals to clarify responsibilities, and submit it for voter approval by April 2014.

2. Under what circumstances would you vote to sell the city's electric utility?

I would need proof that a sale would be in the best interest of our citizens. I view the proposal to move the power plant as a manipulation with intent to push Utilities towards a sale. The life expectancy of the plant is in excess of 20 years. There are moderate interim solutions for cosmetic issues. The value and success of the power plant is dependent on two things: stability of governance and inexpensive electricity.

3. Where do you stand on council pay?

When voters have complained about the unprofessional actions of the Council, I've heard the "you get what you pay for" response. Acceptable standards of behavior should not change because of salary levels. However, the pool of potential candidates will increase and the expectations of the electorate will inevitably rise. With higher salaries, the current poor attendance, inadequate performances and immature outbursts will not be tolerated. I will vote for it.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

I did not vote for Mr Bach. I was concerned about his temperament and his no-tax pledge. His no-tax pledge and the rising costs associated with the backlog in both stormwater projects and streets/roads/bridges have forced him to focus on the Utilities as a potential bailout. These issues, in addition to his adversarial relationship with the City Council, have hampered his ability to manage effectively and to successfully address critical issues facing our city.

5. If elected, what is your top priority?

In the next four years, overdevelopment will be the most critical issue facing District 2. As I've watched the traffic congestion and zoning problems develop in the southern part of Powers Boulevard, I believe it is inevitable that this type of unrestrained growth will negatively impact our district. We need District 2 representation on all boards and committees involved in these areas. We need a dedicated, educated and impartial City Council representative for District 2.

6. Rank the following in order of importance:

- 1 Additional public safety funding
- 2 Stormwater management
- 3 Oil and gas regulations
- 4 Memorial health care foundation
- 5 Amendment 64 implementation
- 6 Downtown development
- 7 City pensions
- 8 No man's land
- 9 Downtown panhandling
- 10 Removal of Drake Power Plant

Responses to Independent questionnaire

Jim Bensberg

Age 58

District 3

1851 W. Cheyenne Rd., Colorado Springs, CO 80906

Offices held: El Paso County Commissioner 2003 - 2011

Community service:

Board member of Pikes Peak Region Boys & Girls Club	2011 to present
Board member of Colorado Springs Charter Academy	2011 to present
Workforce Investment Board member chair-elect (PPWFC)	2011 to present
Safe Passage volunteer	2012 to present
Operation HOPE financial literacy instructor	2012 to present
Children's Literacy volunteer tutor	2001 - 2003
Board member of Sunny Vista Healthcare Center	2003 - 2005
Member of Colorado Trails Committee (State Parks)	2003
Member of St. Paul Catholic Church Finance Council	2012 to present

Military service N/A

1. I believe the Council/Mayor form of government holds great promise to work well, but at present, it's still a work in progress. At its core, local government is a product of elected citizens working toward common goals and resolution. Both Council members and the Mayor should work toward consensus and agree on that which is possible, rather than posture and bicker amongst themselves. The public is ill served when elected officials are constantly at odds and end up in a stalemate.
2. I do not see any current scenario in which I would vote to sell or lease our four-service utility company. I believe in local control. If CSU is sold to a private company, we would lose all ability to ensure reliable service and keep rates low for residents and businesses alike.
3. I am opposed to the current ballot measure to raise Council pay to \$48,000 per year.

4. In 2011, I supported Steve Bach's candidacy for Mayor. Would I vote for him again in the future? I would have to engage the Mayor in a serious one-on-one dialog about his current and future plans for the City before I could support him again.
5. If elected, my top priority will be to continue the good work we've started on addressing our serious stormwater issue. Alleviating flooding dangers and enhancing public health and safety are clearly at the top of any serious candidate's list.
6. Rank the following in order of importance:
 1. Stormwater management
 2. Removal of Drake power plant (not)
 3. Additional public safety funding
 4. Oil and gas regulations
 5. Amendment 64 implementation
 6. No man's land
 7. City pensions
 8. Downtown development
 9. Downtown panhandling
 10. Memorial health care foundation

Name Tom Gallagher_____

Age__51_____

District__3_____

Address 109 E Brookside Colorado Springs CO 80905

Offices held/community service (provide years)___Board member and officer_(Vice President and President) of the Organization of Westside Neighbors from 1996 through 2003, Member of the Springs Capital Improvement Program's (SCIP) 1 & 2 1999 and 2001, Colorado Springs City Council member and Colorado Springs Utilities Board member 2003 through 2011

Military service (branch, rank, years)

US Navy E-3_1979-1981 _____

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed? *No. A strong, full time City Council is a required under the strong Mayor governance model. The current City Council has clung to the status quo, oblivious to the fact that everything changed in November 2010 with the passage of strong Mayor. This should be the number 1 priority of every City Council candidate. The reasons behind increasing the number of district Council members was to have a more engaged representative; that requires more time not less.*

2. Under what circumstances would you vote to sell the city's electric utility? *I can't imagine any scenario where selling our municipal utility would ever be a good idea.*

3. Where do you stand on council pay? *The job of representing 70,000 people is a full time job, how can it not be? This was made even more important with the adoption of the strong Mayor governance model; where a strong City Council is necessary to insure the proper separation of powers. However, I can't support the current ballot question because there is no job description for the City Council. This community is entitled to know what it is they are paying for.*

4. Did you vote for Steve Bach? Would you vote for him again? Why? *I did, and I would vote for him again. Nature abhors a vacuum, and the mayor has simply expanded to fill the leadership void created by the current City Council. At every Council meeting after passage of the strong Mayor initiative until I left office in 2011, I stressed the need for City Council to define its new role. That still hasn't happened and until it does, our municipal government will appear to be dysfunctional.*

5. If elected, what is your top priority? *The City Council has to define its role under the strong Mayor form of government. The citizens did not elect a king, and the system should not allow one. A strong, engaged, full time City Council is required. There is no way the obligations of a district Council member can be met on a part time basis. Council members must be more active in the community, economic development, and lobbying efforts on behalf of the citizens.*

6. Rank the following in order of importance:

- _2_Oil and gas regulations
- _8_Downtown panhandling
- _10 Removal of Drake Power Plant
- _5_Stormwater management
- _7_Downtown development
- _9_Additional public safety funding
- _6_City pensions
- _4_Memorial health care foundation
- _11 No man's land
- _3_Amendment 64 implementation

My number one priority was added to your list. I'm sure it was an oversight.



Name: Keith King

Age 64

District: Three

Address: 4715 Bywood Court , Colorado Springs, CO 80906

Offices held/community service (provide years)

My community service includes service on five boards: Cheyenne Mountain School District – elected; National Assessment Governing Board – appointed by Secretary of Education Rod Paige; Colorado Charter School Institute Board – appointed by Governor Bill Owens; Colorado League of Charter Schools – elected; and Cheyenne Mountain Charter Academy Board – elected.

I was elected to the General Assembly five times. I served 8 years in the House of Representatives (1999-2007) and 4 years in the Senate (2009-2013). I was elected Majority Leader in the House (2003-2004) and received approximately 18 awards for my legislative service. I successfully carried over 100 bills.

I initiated planning groups that started four successful charter schools: Cheyenne Mountain Charter Academy, James Irwin Charter High School, Colorado Springs Early Colleges and Colorado Early Colleges – Fort Collins. Currently, I am the Administrator of the two early colleges.

Military service (branch, rank, years) None

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

Yes, it is working. However, I believe the Council should function like a legislative body. It should focus on strategic planning, policy development and overall governance. To accomplish that, I would support a comprehensive Charter review.

2. Under what circumstances would you vote to sell the city's electric utility?

I am opposed to selling or leasing utilities. Furthermore, I am opposed to closing Drake barring extraordinary, undeniable evidence that suggests I should change my position.

3. Where do you stand on council pay?

I oppose the ballot initiative. I believe there must be a more comprehensive review of the Charter which this discussion can be a part of that review. I think we need to streamline the process of the Council. I also think holding meetings in the evening, and possibly Saturdays, would allow for even broader participation than higher pay for City Council would.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

The strong mayor system has been difficult to implement because there was no road map. Any new type of governance takes time to work out the bugs. I believe with the proper leadership at the Council, we can move this city forward under this system of governance. I did vote for Steve Bach; whether I would vote for him again would depend on who was running against him.

5. If elected, what is your top priority?

If elected, my top priorities would be job creation, public safety, low utility rates, and downtown improvements.

6. Rank the following in order of importance:

- ___ Oil and gas regulations
- ___ Downtown panhandling
- ___ Removal of Drake Power Plant
- ___ Stormwater management
- ___ Downtown development
- ___ Additional public safety funding
- ___ City pensions
- ___ Memorial health care foundation
- ___ No man's land

____Amendment 64 implementation

Name: Brandy Williams

Age: 34

District: 3

Address: 3690 Strawberry Field Grove C/S, CO 80906

Offices held/community service (provide years)

El Paso County Park Fee Advisory Committee 2010 – Present
Vice Chair

Pikes Peak Area Council of Governments 2011 - Present
First Vice Chair

Colorado Springs Health Foundation Board of Trustees 2012 - Present
Vice Chair

Fountain Creek Watershed Flood Control and Greenway District 2011- Present
Secretary

Military service (branch, rank, years): n/a

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

We have been working within the structure of the Council-Mayor form of government for almost two years, and I feel that we need more time before we decide what changes to consider.

2. Under what circumstances would you vote to sell the city's electric utility?

There are very few circumstances in which I would vote to sell the electric portion of Colorado Springs Utilities. The local ownership of Colorado Springs Utilities is one of the strongest assets that we have as a City. As a local Board we set the vision for the Utility to be 20% renewable by 2020 with a 20% cost advantage.

3. Where do you stand on council pay?

I am in favor of increasing council pay. I feel that the best community representation comes from diverse group of elected officials. For those in the community that are not independently wealthy or have not yet retired, it is very difficult to serve and provide for yourself and your family on \$6,250 per year.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

What is vastly more important that who I personally choose to vote for is who the people of Colorado Springs elect, and that everyone works together to make this a safe and wonderful community. If re-elected, I will continue to work with Mayor Bach to make

our city a better place to live.

5. If elected, what is your top priority?

Jobs. More specifically, creating a business environment that attracts the kinds of cutting-edge companies that give talented and innovative people good reasons to move to Colorado Springs, stay and raise their families.

6. Rank the following in order of importance:

- 1 Oil and gas regulations
- 10 Downtown panhandling
- 9 Removal of Drake Power Plant
- 2 Stormwater management
- 3 Downtown development
- 4 Additional public safety funding
- 6 City pensions
- 8 Memorial health care foundation
- 5 No man's land
- 7 Amendment 64 implementation

Answers to your survey.

Helen Collins

57

District 4

632 Lakewood Circle C/S 80910

Never elected to public office. 20-year veteran. House District 17 chair (just re-elected).

Member of county GOP executive committee. Volunteer for Mark Barker. HOA board member. Church and charity work. All the foregoing are current volunteer positions.

U.S. Navy for 20 years. 4 tours overseas. Aide to future CIA director. Security clearance. Qualified sharpshooter.

1. The "strong mayor" amendment seems to work OK unless someone shows me otherwise.
2. We would need to set a minimum price after research, then sell to the highest bidder with performance targets to be met. We should get voter approval, too.
3. I oppose the 668% council pay raise. I would support a raise, with voter approval, to \$15,000. I don't want career politicians in the job for the money.
4. None of your business. Asking me to commit a vote for 2015 is even more obnoxious; who else is running? Is the mayor even running? Dumb questions.

5. My top spending priorities are public safety and public works. We need to cut costs elsewhere and reform Utilities.

6. None of them is a high priority with me. I oppose higher taxes for any purpose.

"No man's land" is a turf war of importance only to insiders. We should allow #64 to take effect without city interference. I opposed the ban on begging, thrown out in

days by the chief federal judge in Colorado as unconstitutional. Leave Drake alone;

it's not a problem. Storm water drainage channels need more spending on repairs.

Oil and gas is adequately regulated by federal and state laws unless someone

proves otherwise to me. City pensions need to be reformed because we can't afford

50 years of future inflation-adjusted benefits. Downtown development is a matter

for the private sector. The health foundation should never have been created; we,

the owners, should have received the money as opposed to a new social welfare

program that is not the city's job.

Name: Gary Flakes

Age: Three times ten plus two

District: 4

Address: Committee to Elect Gary Flakes, P.O. Box 873, Colorado Springs, CO 80901

Offices held/community service (provide years)
President – Infinite Mind Consulting 2012-Current

Center for Juvenile Justice Board of Advisers 2012 - Current _____

Educating Children of Color Planning Committee 2012 - Current _____

NAACP State Civic Engagement Chair 2011 – Current _____

Campaign for Fair Sentencing of Youth, National Spokesperson 2012 - Current _____

Military service (branch, rank, years)
N/A

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

Theoretically the strong-mayor form of government is good because you have a mayor who doesn't work for the city council but rather the entire city of Colorado Springs. However, this form of government could result in a challenged working relationship between the Mayor and City Council. On the positive side challenges lead to creativity and increased dialogue. Ultimately City Council and the Mayor have to work together on solutions that are best for the City.

2. Under what circumstances would you vote to sell the city's electric utility?

It is most important to me to support any model, public or private, that would keep utilities low for rate payer's and a motivator to attract businesses to Colorado Springs and keep our current employers. I would only vote in support of selling the City's electric utility if it supported that model.

3. Where do you stand on council pay?

City Council is a public service and leaders should step forward regardless of pay. With that said a servant is worthy of his hire. There should be more discussion and consideration on how to fund the pay increase but I support the pay increase of City Council to attract new talent and innovation. It should be viewed as an investment and not an expense.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

I will vote for the best candidate at the time. There is no way I can honestly answer if I would or would not vote for Mayor Bach without knowing the other candidates. The best candidate is the one that best represents the needs of the community and that is who I will vote for.

5. If elected, what is your top priority?

My top priority may not be traditional but is much needed. I will build an informed community on the Southeast side of Colorado Springs. District 4 ought to be a strong, community that is well informed and up to date on City affairs and who are engaged in local politics. As a council member I will be a focal point for information and resources for District 4 residents.

6. Rank the following in order of importance:

- 3 Oil and gas regulations
- 1 Downtown panhandling
- 9 Removal of Drake Power Plant
- 4 Stormwater management
- 5 Downtown development
- 2 Additional public safety funding
- 6 City pensions
- 7 Memorial health care foundation
- 10 No man's land
- 8 Amendment 64 implementation

Name _____ Deborah Hendrix _____

Age _____ 51 _____

District _____ 4 _____

Address _____ 4860 Beechvale Drive, C/S 80916 _____

Offices held/community service (provide years) _____

- Workout Limited – Secretary, Vice-chair, President – 1995-1999
- Discover Goodwill – Admin and Risk Mgmt. Committee Chair – 1998-2003; 2011 - current
- PTCO – Sand Creek Elementary - Secretary, President – 2000 - 2004
- Heartbeat of a Woman – Executive Committee - 2003 – current
- PTA – James Irwin Elementary School – President - 2005-2008
- Youth Transformation Center – President – 2005-2008
- HSD2 School Board – Secretary, President – 2007 - 2013
- CSEC School Board – President – 2007 - current
- Boys and Girls Club Pikes Peak Region – Education Committee Chair, Treasurer - 2011 - current

Military service (branch, rank, years)

_____ N/A _____

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

It's working but, thankfully, there is lots of room for improvement. To accomplish the City's priorities, the Council and the Mayor should engage in a more collaborative, less controversial relationship. Both parties could stand to improve in that regard.

2. Under what circumstances would you vote to sell the city's electric utility?

I would not vote to sell our utilities.

3. Where do you stand on council pay?

I do not support Council Pay, in large part because I think that, if the City can scrape up an additional \$500,000 for Council salaries and benefits, we should spend that money on public safety instead.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

I did vote for Steve Bach. The mayor brings strong leadership skills, is an innovator, and is not afraid of handling tough issues. He looks to collaborate and bring the right parties to the table. He also understands a key Dale Carnegie principle: "If you are wrong, admit it quickly and emphatically." As to whether I would vote for him again, I couldn't say without knowing the alternative.

5. If elected, what is your top priority?

My top priority would be to work with the Council and Mayor in defining the policy governance style of operations and to outline the top 3-5 priorities for the city. It would also be important to make decisions on items that have been pending or put on hold by the prior Council. I would continue to talk with the citizens about what direction they want to see Council take.

6. Rank the following in order of importance: (see above)

- ___ Oil and gas regulations
- ___ Downtown panhandling
- ___ Removal of Drake Power Plant
- ___ Stormwater management
- ___ Downtown development
- ___ Additional public safety funding
- ___ City pensions
- ___ Memorial health care foundation
- ___ No man's land
- ___ Amendment 64 implementation

Name_Dennis Moore_____

Age_65_____

District_4_____

Address_2416 Bandelier Drive, _____

Offices held/community service (provide years)

Elected Office held - none. Community Services: Colorado Springs Public Safety 2011 Volunteer of the Year; Colorado Springs Police Department Neighborhood Watch Coordinator, Jan 2008 to Present; Designated by Colorado Springs City Council to serve on the Colorado Springs Fire Department Resource Allocation Taskforce, 2004; Colorado Springs Fire Department Good Neighbor Award, 6 December 2002; Colorado Springs Police Department Sand Creek Division Citizen Advisory Committee, 1995 to 2012; Pikes Peak Habitat for Humanity Board Member and Chair of Family Selection Committee, 1994 to 1995; Neighborhood Watch Block Captain, Sand Creek Division, Jul 1991 to Present.

Military service (branch, rank, years)

USAF, E-6, 1966 to 1986

Federal Civil Service, USAF, GS-13, 1987 to 2007_____

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

I welcome the change in the form of our city government; however, I would support amending or review of the City Charter to clarify the roles and responsibilities of the City Council and Mayor. My view of the role and responsibilities of the City Council is as the legislative branch, as a “checks and balance” to the Mayor in the executive branch role.

2. Under what circumstances would you vote to sell the city’s electric utility?

Under no circumstances would I vote to sell the city’s electric utility.

3. Where do you stand on council pay?

It is a ballot item I leave it up to what the voters decide and I will support that decision. However, an increase in pay will provide for opportunity to have a larger qualified candidate pool of experience people, whom cannot afford to quit their job to serve on the City Council.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

Yes I did vote for Steve Bach. I have two more years to make that determination.

5. If elected, what is your top priority?

My top priority is to wisely spend taxpayer's money to provide public safety; infrastructure needs; and community services.

6. Rank the following in order of importance:

- 3 Oil and gas regulations
- 5 Downtown panhandling
- 8 Removal of Drake Power Plant
- 1 Stormwater management
- 7 Downtown development
- 4 Additional public safety funding
- 2 City pensions
- 10 Memorial health care foundation
- 6 No man's land
- 9 Amendment 64 implementation

Name: Jill Gaebler

Age: 46

District: 5

Address: 1828 N. Royer St. C/S CO 80907

Offices held/community service (provide years)

- Development Director at Greccio Housing – 5 ½ years
- Trustee at Pikes Peak Library District – 7 years
- Board Member at Parks, Recreation, & Cultural Services – 4 years
- Founding Board Member at Colorado Springs Charter Academy – 8 years
- Board member at Westside CARES – 2 years

Military service (branch, rank, years)

Air Force, Captain, 7 years

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

I believe the city would benefit from a comprehensive charter review to provide clarity and balance between the executive and legislative branches of our city government. While there is now much more accountability in the executive branch, City Council's voice – the voice of the people – is not heard to an extent that satisfies the voters of Colorado Springs.

2. Under what circumstances would you vote to sell the city's electric utility?

I can't imagine a circumstance under which I would sell our municipally owned Utilities.

3. Where do you stand on council pay?

I believe this issue should be resolved subsequent to a comprehensive charter review that determines the future roles of council. Ultimately, our City Council will draw a wider and more diverse candidate pool by offering a more competitive salary.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

Yes. I don't know for whom I will vote for in the next election. I do not know who is running.

5. If elected, what is your top priority?

Supporting local business to grow and thrive. I will do this through local economic gardening and by helping our community become more welcoming and pro-business.

6. Rank the following in order of importance:

- 2 Oil and gas regulations
- 10 Downtown panhandling
- 7 Removal of Drake Power Plant
- 1 Stormwater management
- 4 Downtown development
- 3 Additional public safety funding
- 6 City pensions
- 9 Memorial health care foundation
- 8 No man's land
- 5 Amendment 64 implementation

Name Bernie Herpin

Age 69

District 5

Address 532 Potter Ct 80909 (H) / PO Box 76521 80970 (Campaign)

Offices held/community service (provide years):

- City Council Member: 2006-2007 (At-Large), 2009-present (District 4)
- Colorado Springs Police Department Volunteer: 1987 – Present
- Colorado Springs Airport Advisory Commission: 2001 – 2006, Vice Chair (2004 – 2006)
- Fourth Judicial District Performance Review Commission: 2002 – 2009
- Public Safety Sales Tax Oversight Committee: 2007 – 2009
- Pikes Peak Rural Transportation Authority Citizen Advisory Committee: 2008 – 2009
- El Paso County Citizen Outreach Group: 2001 – 2006, Vice Chair (2008 – 2009)
- El Paso County Community Corrections Board: 2006
- El Paso County Citizens for Public Safety, Vice Chair: 2002
- Southern Colorado Base, US Submarine Veterans, Treasurer: 2000 – Present (Current Treasurer)
- Pikes Peak Chapter, Mothers Against Drunk Driving, 1984 – 1995 (Past Vice President, Treasurer)
- Pikes Peak Firearms Coalition: 1993 – Present (Past President, Vice President, Director of Programs, current Treasurer)
- Grace Lutheran Church (formerly Our Saviors): 1964 – Present, (Past President, Treasurer)
- Member of:
 - Old Colorado City Historical Society (Life Member)
 - Colorado Springs Fine Arts Center
 - Colorado Springs Philharmonic Maestro's Circle
 - Friends of Cheyenne Mountain Zoo
 - Friends of Cheyenne Cañon
 - US Air Force Academy Association of Graduates
 - Friends of the Colorado Springs Pioneers Museum

Military service (branch, rank, years):

USAF Academy, Cadet, 1962 – 1964

US Navy, ET1(SS), 1965 – 1973

US Navy, LT, 1973 – 1980

US Air Force, Captain, 1980 – 1985

Retired 1985

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

The Council – Mayor form of government is good in that it allows the citizens to directly elect the City’s Chief Executive. It also created a co-equal Legislative Branch (Council) to maintain the checks and balances envisioned in this system. The current system has been in place for less than 2 years, so we are still adapting. The Executive needs to understand that the Legislative is an important part and we need to work together better.

2. Under what circumstances would you vote to sell the city’s electric utility?

I will not vote to sell or lease on part of CSU. An advantage we have in attracting new businesses and jobs, and keeping existing, is our reasonably priced and reliable utilities.

3. Where do you stand on council pay?

I favor increased pay for council; however, I don’t see the pay issue as the determining factor for those who want to serve. I did not vote to put the pay issue on the ballot as (1) it would directly benefit me and I didn’t want to be seen as voting to increase my pay and (2) it needed more public conversation.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

I cast a secret ballot. I support an elected mayor who is responsible to the citizens, but must also understand we have a legislative branch.

5. If elected, what is your top priority?

Public safety – adequately staffed, equipped, and paid police and fire.

6. Rank the following in order of importance:

Not sure on this one: Order of importance in discussion or accomplishing or dealing with? For example, I believe a discussion on the future of the Drake Power Plant is very important, but would not make removing it, with the current facts, a high priority.

- 1 Oil and gas regulations
- 8 Downtown panhandling
- 9 Removal of Drake Power Plant
- 2 Stormwater management
- 6 Downtown development

- __5__ Additional public safety funding
- __3__ City pensions
- __10__ Memorial health care foundation
- __7__ No man's land
- __4__ Amendment 64 implementation

Name Albert (Al) Loma

Age 52

District 5

Address Committee to Elect Al Loma to City Council District,
P.O. Box 26329,
Colorado Springs, Colorado 80936-6329
(719) 360-4441

Offices held/community service (provide years) 3.5 years as Colorado School District 11 Director Board of Education. 1.5 years member of the Charter Review commission, 6 years founding board member of STAR Charter Academy.

Military service (branch, rank, years)

USArmy - four years - Honorable Discharge

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? **Yes** Explain your answer. If not, what should be changed?

While there have been bumps in the roads, this is to be expected. The current roles of council and Mayor must be more clearly delineated and should provide an equally balanced accountability system; much like our current Federal government's separation of powers. In any case, the system must encourage dialogue and force public transparency thus making all decisions subject to high levels of accountability.

2. Under what circumstances would you vote to sell the city's electric utility? **That question is premature. I need much more information to give a credible answer. That being said I will strive to insure that any decision has the best interests of the citizens of Colorado Springs; meaning the lowest possible rates at the highest level of customer service.**

3. Where do you stand on council pay? **I have served on D11 board with the understanding that the office is basically a volunteer position. I run now with the same understanding. I respect others who brought this forward because that is their right to do so.**

4. Did you vote for Steve Bach? **The beauty of our form of government is our respect of certain privileges. The privacy standard of our election process is one I adhere too.**

5. If elected, what is your top priority? I have several priorities and all are crucial and cannot be limited to a list. With that in mind disregard the number label as an order of significance. The numbering is solely used to provide an orderly response. First, we need jobs; how can we stimulate job creation. Second oil; how we handle oil in our countryside. Third, governance; how do we handle the city owned enterprises. Fourth, long term financial commitments; how do we handle PERA.

6. Rank the following in order of importance: The following list is too restrictive and limiting; please see my previous answer. Albeit, the list provided is a good starting point and all need proper attention. All are 1.

- 1__ Oil and gas regulations
- 1__ Downtown panhandling
- 1__ Drake Power Plant
- 1__ Stormwater management
- 1__ Downtown development
- 1__ Additional public safety funding
- 1__ City pensions
- 1__ Memorial health care foundation
- 1__ No man's land
- 1__ Amendment 64 implementation

Roger McCarville
Here are my answers to the Independent survey.

Roger Mc Carville

71

District 5 candidate

1309 Tesla Drive, Co. Spgs. 80909

I never held elective office. I have been a precinct committeeman, division leader, and GOP activist for many of my 38 years in Colorado. I am also active with church and charities.

I applied for the military but was denied enlistment because I had three children.

1. I see no reason to change our form of government--just the people on the council.
2. I would consider it if the money received was spent properly (basic infrastructure like stormwater channels, plus a majority of it returned to the citizen ratepayers). It should NOT be a giveaway deal like the hospital. It should be sold to the highest qualified bidder and then subject to voter approval of the sale terms.
3. I oppose the 668% pay raise on the ballot. I would consider an increase from \$6,250 to \$15,000 with voter approval. Council should also meet in the evenings to allow citizens to attend and to serve without taking time off their day job.
4. a) None of your business. b) The election is not for two years, I don't know who is running, nor even if the mayor is running again. Silly questions.
5. My two spending priorities are public safety and public works. I want city policy to be more supportive of small business. The city competes with the private sector it should be serving.
6. These are all lesser priorities and I can't rank them exactly. The "no man's land" is hardly worth mentioning; it is a turf war for governments. Oil and gas is already regulated by the state and federal governments, and I would have to be shown that those regulations do not protect our city, including the ground water at Banning-Lewis ranch. I opposed the anti-begging ordinance which a federal court immediately

blocked.

Drake power plant is working well; I don't see the problem except developers want the

land and the Sierra Club hates coal. Downtown development is up to the private sector.

I support public safety, but will not vote for any tax increase. City pensions should be

funded by employee contributions into their own retirement fund, not a government-

guaranteed plan that adjusts for inflation for 50 years in retirement; that is reckless.

The Memorial health foundation was a bad move; we should ask voters to release us

from that new social welfare entitlement program that is open to insider corruption.

I do not want to block sellers of marijuana; the voters approved a state constitutional

amendment that is already subject to state regulation and doesn't need local regulation.

I support any business that sells a lawful product, though I personally oppose drug use.

Name: Ed Bircham Age: 76 City Council District: 6

Address: 5224 Miranda Road, Colorado Springs, CO 80918

Offices held/Community Service:

On the board of the First adult soccer club, 1973-1976

Have been providing copiers to non –profits – 6 years

Military service:

British Army, Corporal, 2 years

Questions:

1. Mayor-council form of government:

Yes, as the city's chief executive, the mayor is responsible for running the city. Like any organization, we must have a leader. History proves that great things can be accomplished when there is strength at the top. Mayor Bach is an intelligent man that needs a supportive council. The council must ensure the legislative branch of our city remains consistent with his vision. I support our strong mayor government 100%.

2. Under what circumstances would you vote to sell the Utilities:

If I cannot persuade the council to reduce the salaries and benefits of the executives and cut utility costs by 10%, then I would consider selling it. If the economy became so bad that we couldn't pay the bills or if we receive an offer we couldn't refuse, I would look at selling.

3. Where do you stand on council pay?

I strongly oppose the 668% increase. It will go down to a heavy defeat and still cause hostility towards the council members who voted for the increase to be proposed. It is possible new council members would be in favor of it thereby creating a bad start.

4. Did you vote for Steve Bach?

Yes, and yes, I will again. History proves that great things can be accomplished when there is strength at the top. Mayor Bach has proven the “strong mayor” works and was voted in by a large margin in 2010.

5. Top Priority:

Public Safety

6. Rank the following in order of importance:

- 5 – Oil and gas regulations
- 8 – Downtown panhandling
- 10 – Removal of Drake Power Plant
- 2 – Stormwater management
- 6 – Downtown Development
- 1 – Additional public safety funding
- 3 – City Pensions
- 4 – Memorial Health Care Foundation
- 7 – No man’s land
- 9 – Amendment 64 implementation

Name_David H Moore_____

Age_58_____

District__6_____

Address_4130 HEATHMOOR

Offices held/community service (provide years)___

I have served my community in Santa Clarita CA. and Colorado Springs as a pastor for eight years.

Military service (branch, rank, years)
_US ARMY E-4, THREE
YEARS_____

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?
 - A. I believe that it is working. In every level of our government there is a separation of powers, our municipality should be no different. I believe it works.

2. Under what circumstances would you vote to sell the city's electric utility?
 - A. Only if the people voted for it. The people own it, the people decide it's fate.

3. Where do you stand on council pay?
 - A. I believe that council pay should be looked at, but not this way. How is the city supposed to pay for it? This reckless spending of money that the city doesn't have is one of the main reasons I am running for city council.

4. Did you vote for Steve Bach? Would you vote for him again? Why?
 - A. Yes. Mayor Bach has just hired 32 firemen and 50 policemen to our city. He has replaced 12 year old gas masks for the fire department and has

purchased new faster cars for the police department, all without raising taxes.

5. If elected, what is your top priority?

A. My top priority as a city councilman is to lower the unemployment rate in the Springs. I know how it feels when a person is unable to feed their family. All of the bickering in the council is insignificant to the suffering families that can't find work. Also, my goal is to be an asset the fire and police department, and help in any way I can to protect the public. I am committed, dedicated and honest, and I need your support. Thank you.

6. Rank the following in order of importance:

- 1 Oil and gas regulations
- 6 Downtown panhandling
- 9 Removal of Drake Power Plant
- 3 Stormwater management
- 4 Downtown development
- 2 Additional public safety funding
- 5 City pensions
- 8 Memorial health care foundation
- 7 No man's land
- 10 Amendment 64 implementation

Name: Andres G. Pico

Age: 61

District: 6

Address: 5390 Artistic Circle
Colorado Springs, CO 80917

Offices held/community service (provide years): No prior public office.
Precinct Leader for 10 years, and Division Leader for 2 years.
Lead private charity organizations for 4 years and have been a member for 20 years.

Military service (branch, rank, years)
Retired Navy Commander (O-5) with 21 years active duty as a Naval Flight Officer.

Questions: (75 words or less per answer)

1. Is the mayor-council form of government working? Explain your answer. If not, what should be changed?

I think the change to a full-time mayor with direct responsibility for the city government operations is a good change. The recent changes did leave some aspects of the relationship between the Mayor and the Council somewhat undefined. We need to clarify these roles and responsibilities. For example, the Mayor is responsible for executing the utilities contracts but the Council is responsible for the utilities. We need to resolve these issues and update the charter in these areas.

2. Under what circumstances would you vote to sell the city's electric utility?

Only if an effective business case can be made that benefits the citizens and rate payers. I am usually in favor of private enterprise contracting for services, but another key principle is local control which in this case is more important. The utilities is a well run company that is similar to a private company but where the investors are the citizens. I am in favor of maintaining the current organization.

3. Where do you stand on council pay?

I think the current proposal is premature. There is a study underway to review whether to split the Utilities Board responsibilities away from the council. To establish a new pay rate for the council before the responsibilities are clarified is premature. It would make more sense to reset the pay based on the cumulative cost of living increases since the current rate was established.

4. Did you vote for Steve Bach? Would you vote for him again? Why?

Yes, and I would vote for him again. I believe he is doing a good job in a difficult situation. The change to the charter established his position as a strong executive position, and it should not surprise anyone that he has carried out that mandate. I do disagree with some particular actions, but overall I believe has done a good job.

5. If elected, what is your top priority?

My top priority is to ensure that the utilities is effectively positioned to meet the demands of future growth and maintain the lowest rates feasible while delivering the utilities services needed to the citizens of Colorado Springs.

6. Rank the following in order of importance:

- ___2 Oil and gas regulations
- ___8__ Downtown panhandling
- ___7__ Removal of Drake Power Plant
- ___1_ Stormwater management
- ___6_ Downtown development
- ___3_ Additional public safety funding
- ___4_ City pensions
- ___5_ Memorial health care foundation
- ___9_ No man's land
- ___10_ Amendment 64 implementation